

Global Excellence in Providing
Kitchen & Bath Solutions

Globe Union Industrial Corp. 9934



Product Category

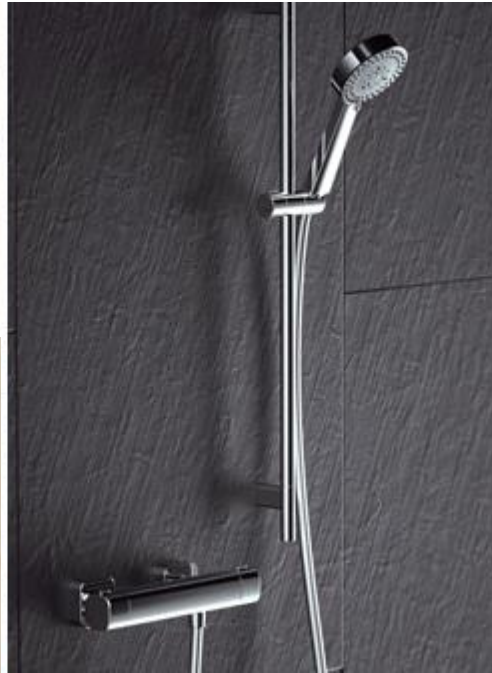
Our Portfolio Includes More Than Faucets

Faucet

Vitreous China

Bath Accessories

Showerheads



Milestone

1979

Founded in Taichung as a trading company

1999

- Listed on Taiwan Stock exchange (9934)
- Introduced own Brand "Danze" to US market



2004

Acquired European brand "Lenz"



2012

Introduced of the high-quality Kitchen & Bath Product R & D center in Taichung



2016

- Restructured Company Corporate Governance Structure and adaptation of professional management for substantial company development

2019

- Shane Ouyang has chosen to succeed Scott Ouyoung as Chairman of the Board.
- Appointed Todd Talbot as Company CEO
- Formation of Subsidiary GU Plumbing de Mexico S.A de C. V, for production of VC
- Consolidated Business unit by product category to achieve "One family One vision"

Foundation

Brand Expansion

Manufacturing Expansion

Service upgrade

1990

Established Faucet Manufacture factory in Shenzhen, China



2003

Expanded product category to vitreous China Sanitary ware by acquiring "Gerber" Brand in US & "Milim" factory in China

GERBER

2007

Acquired PJH, a leading European supplier and distributor of appliances and Bathroom products



2009

Competed Faucet Factory Integration



2015

Expanded Milim production capacity by adding fifth kiln and fourth high pressure casting line

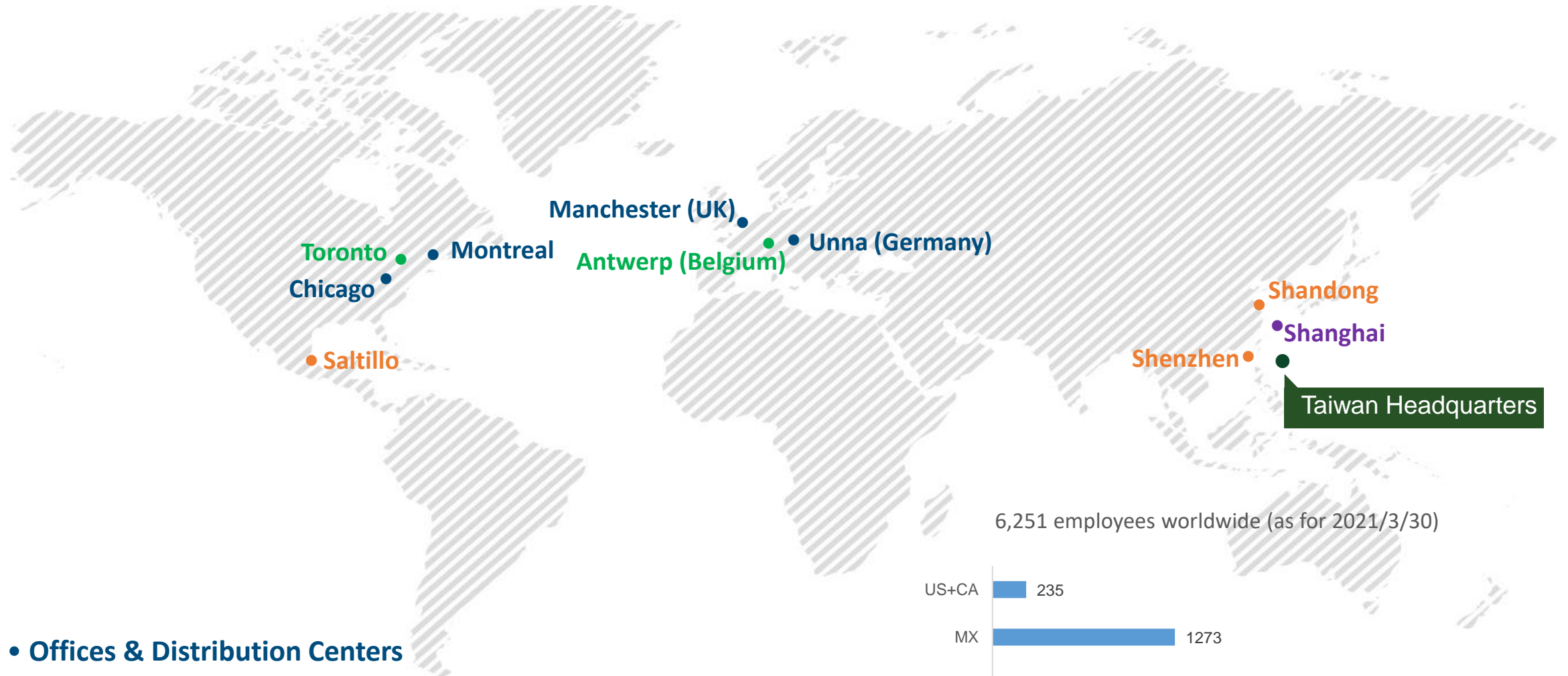


2017

- On-going implementation of core manufacture process automation

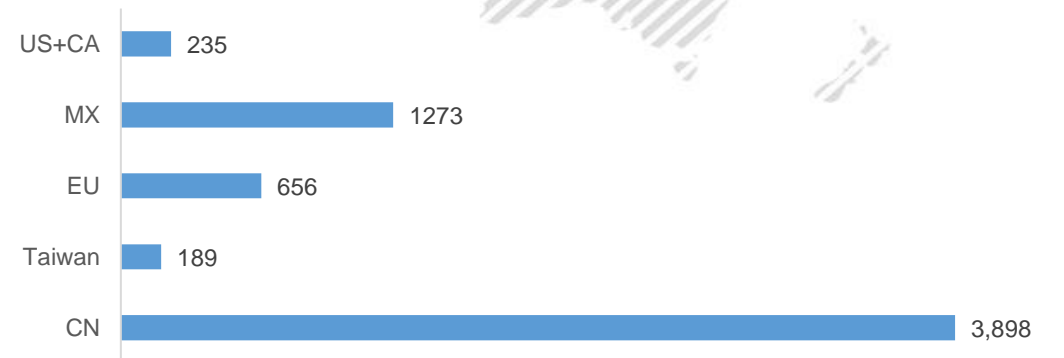


Global Network

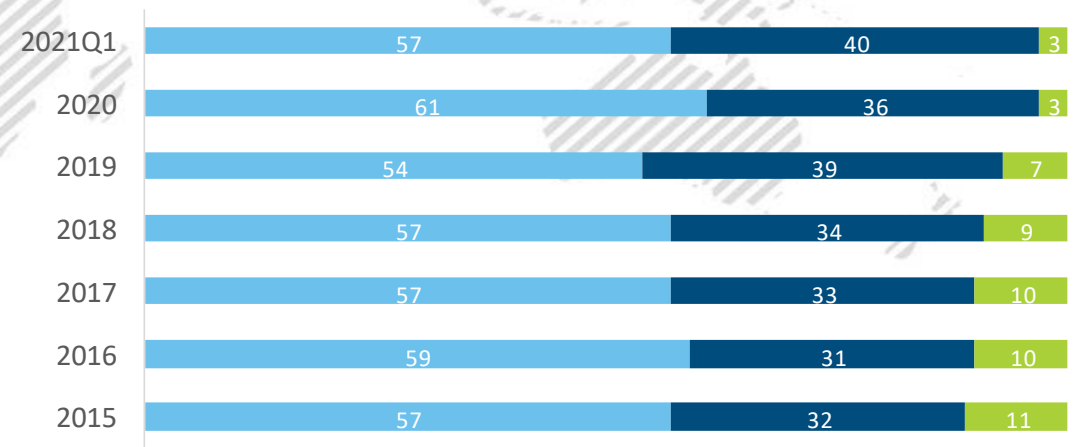
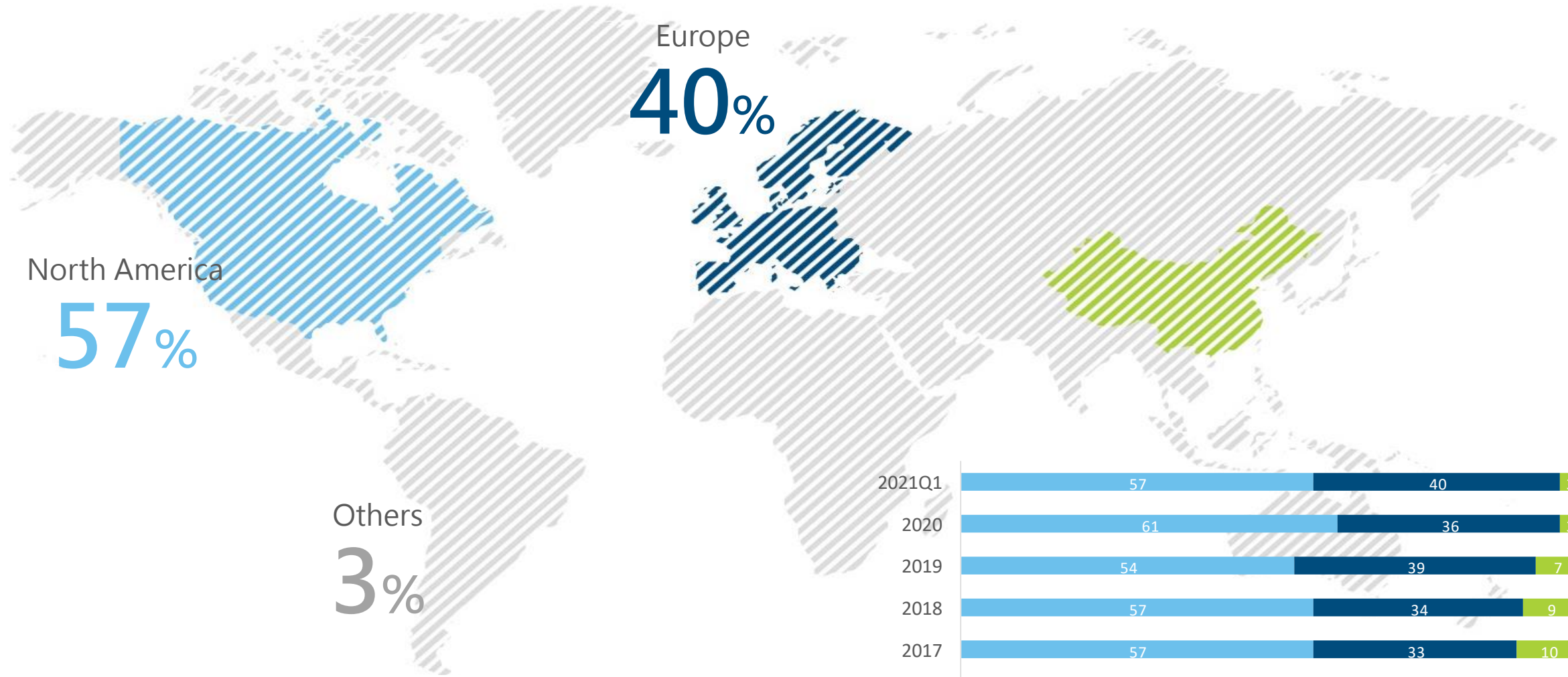


- **Offices & Distribution Centers**
- **Sales Offices**
- **Sourcing Office**
- **Factories**

6,251 employees worldwide (as for 2021/3/30)



Sales by Region



■ NA ■ EU ■ Others

Business Segmentation

BRAND

Our brands include Gerber in North America and Lenz in Europe



GERBER®

Globe Private OEM & Brand

Global OEM and Private Brand serves our strategic Retail, Trade, OEM and ODM partners



Lenz®

Perfekt in Design und Funktion.

**PJH
(UK Distribution)**

PJH specializes in providing logistic, distribution service solutions for sanitary ware and appliances in UK.



pjh
together we're better

Business Segmentation

PJH is a UK based distributor of bathrooms, appliances, sinks & taps and kitchens



Retail (26% of revenue)

Providing bathrooms, appliances, sinks & taps and kitchens to retailers and merchants.

Next Day delivery to Store



Contracts (24% of revenue)

Supply and installation of kitchen appliances to builders.

Next Day delivery to Site



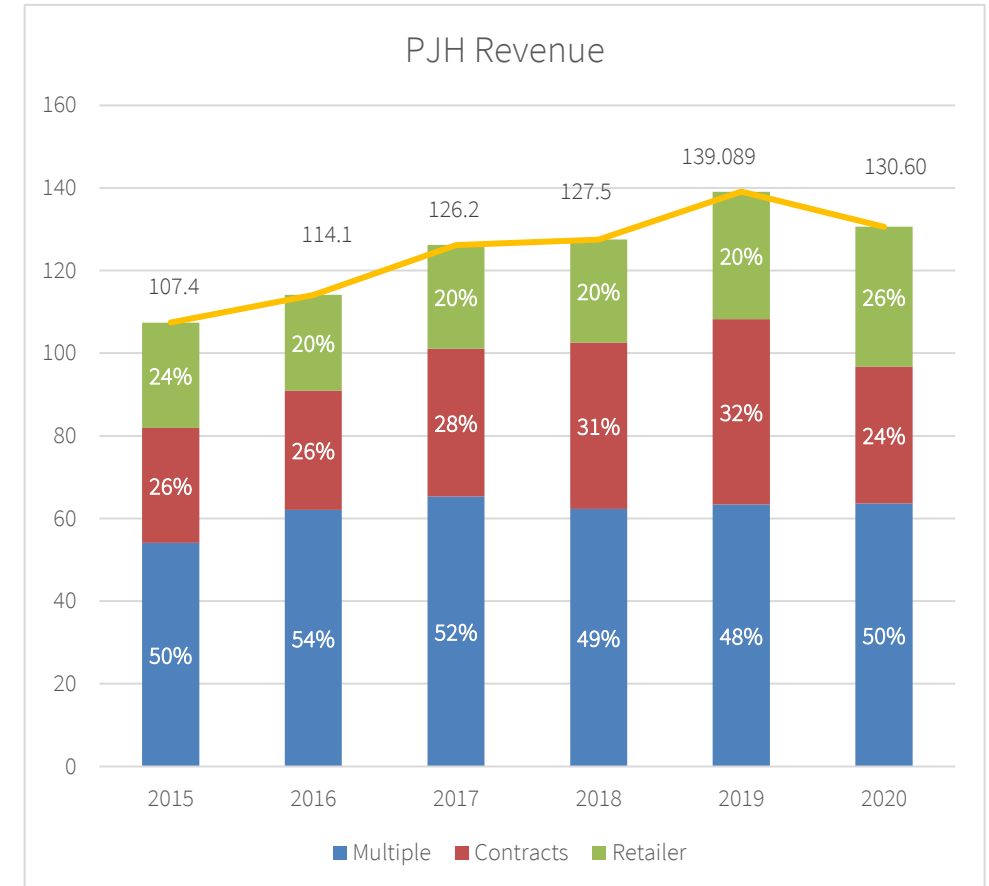
Customers (50% of revenue)

Multiples (50% of revenue)

Providing supply chain management, logistics, warehousing, customer care and merchandising services to big box multiple retailers.

**Twice weekly delivery to Store
6 days a week delivery to Home**

GBP : Million



* 2020 PJH revenue declined due to COVID19 lockdown

Product Category

37%



Faucets & Showerhead

38%



Vitreous China

25%



Others

[Note]

1. As of 2021/3/30

2. Package of Kitchen Products includes package sales of the kitchen products and equipment.

3. Others is including bathroom accessories , package of kitchen products . cabinet and distribution services fee

GLOBE UNION 

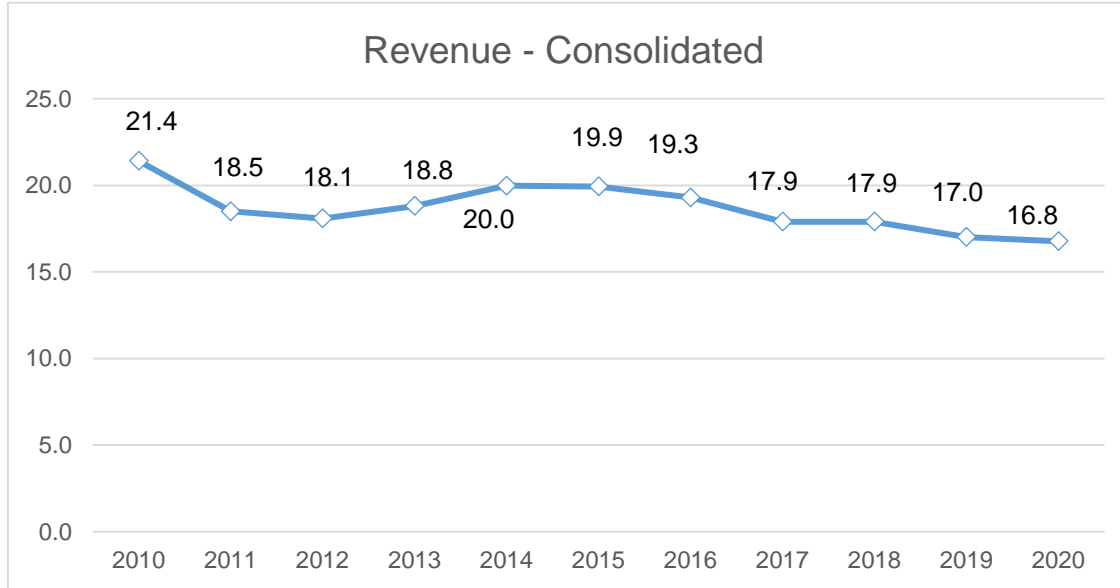

One Family One Vision

一個家共同的夢

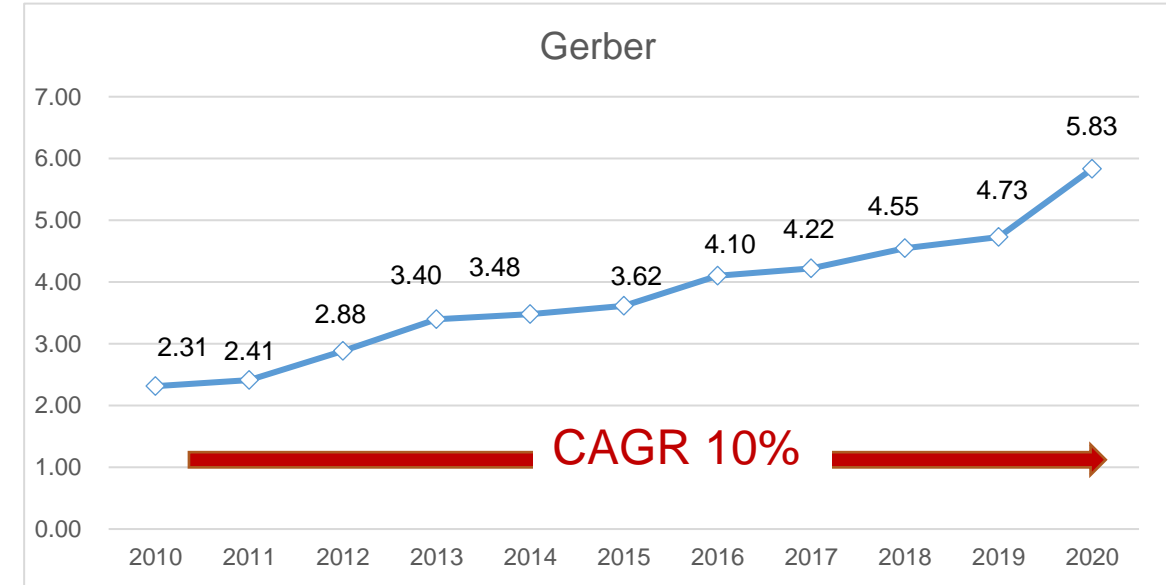
Business Strategy

STRONG REVENUE GENERATION from BRAND

NT: Billion



NT: Billion



NT (Billion)	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Revenue – Consolidated	22.9	21.3	21.4	18.5	18.1	18.8	20.0	19.9	19.3	17.9	17.9	17.0	16.78
Revenue - Gerber	2.1	2.1	2.3	2.4	2.9	3.4	3.5	3.6	4.1	4.2	4.5	4.7	5.8
Weight %	9%	10%	11%	13%	16%	18%	17%	18%	21%	24%	25%	28%	35%

Unified Manufacturing Organization



Milim – Vitreous China (QD, CN)



GU Mexico –Vitreous China (MX)



GUFY– Faucet (SZ, CN)

GLOBAL MARKETING and MANUFACTURING



Unified Sales Front

WHOLESALE

PLUMBER/ BUILDER

RETAIL

CLUB/ BIG BOX



Business Strategy

BRAND GROWTH
SALES CHANNEL EXPANSION



GROWTH in existing sales channel

EXPANSION to new retail market

WHOLESALE

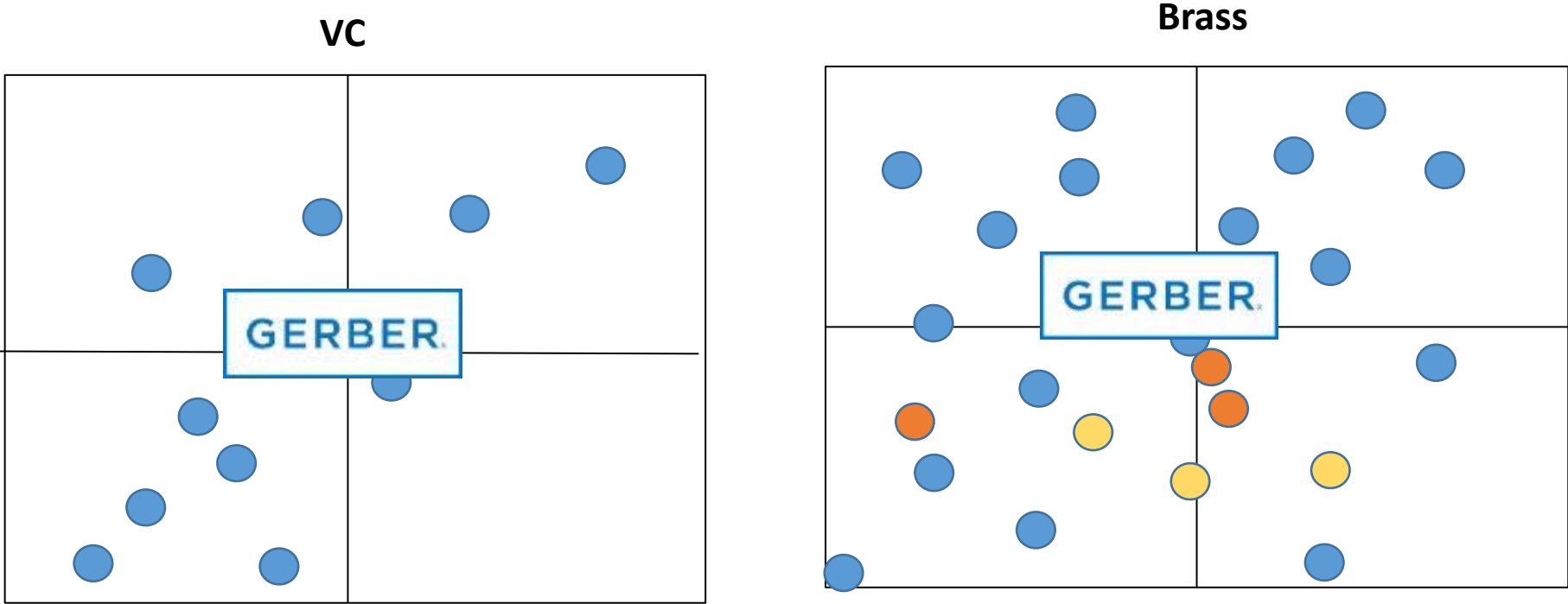
PLUMBER/ BUILDER

RETAIL

CLUB/ BIG BOX

Business Strategy

MARKET ANALYSIS
LEAD with VC ; DIFFERENTIATE with FAUCET

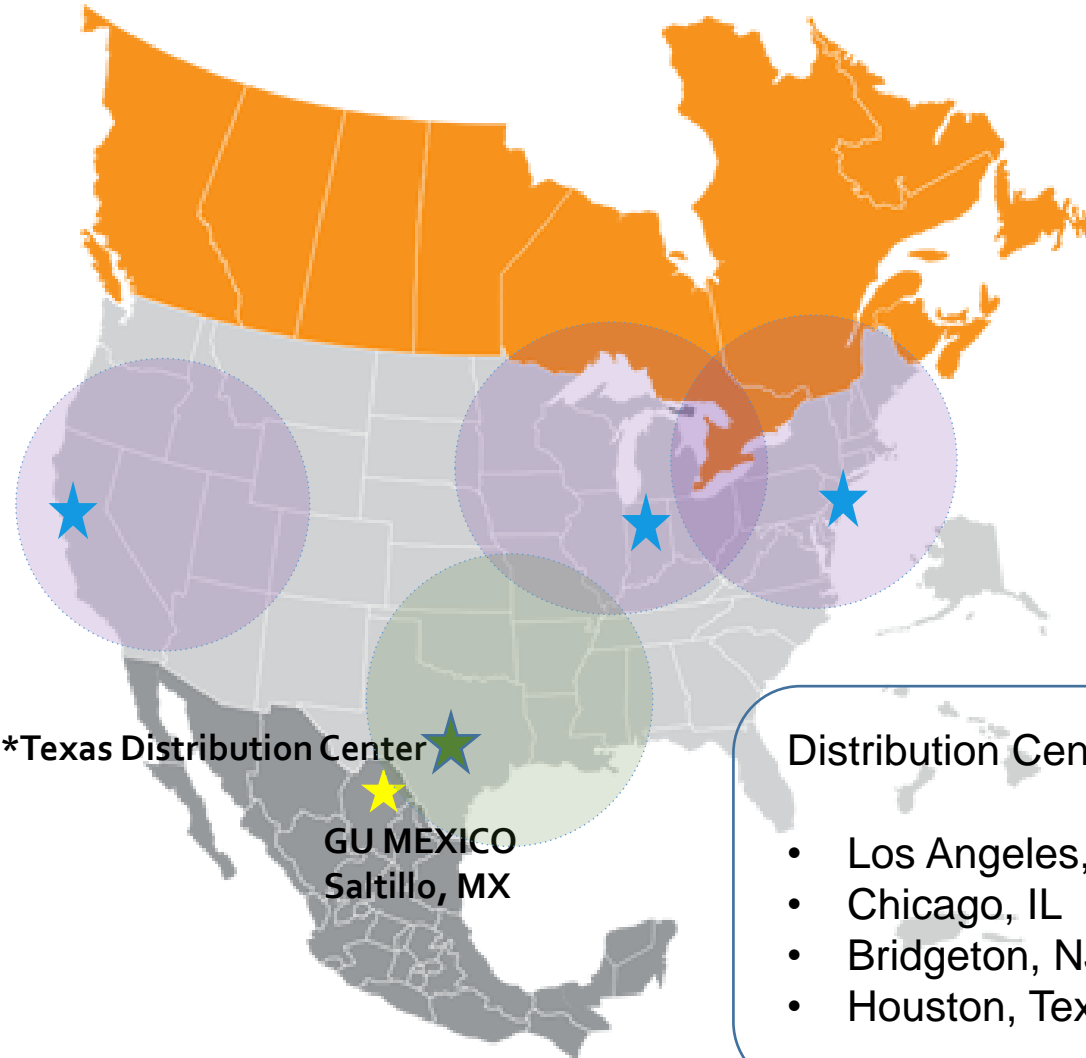


Together, reach full growth potential

- Competitor
- Competitor /OEM Customer
- Competitor /Private Brand Customer

Business Strategy

LEADTIME AND TRANSPORTATION COST REDUCTION for CORE MARKET



- ✓ Addition to Global supply chain for diversifying the supply base
- ✓ Significant reduction on transportation cost and lead time

Distribution Centers:

- Los Angeles, CA
- Chicago, IL
- Bridgeton, NJ
- Houston, Texas * New addition Oct 2019

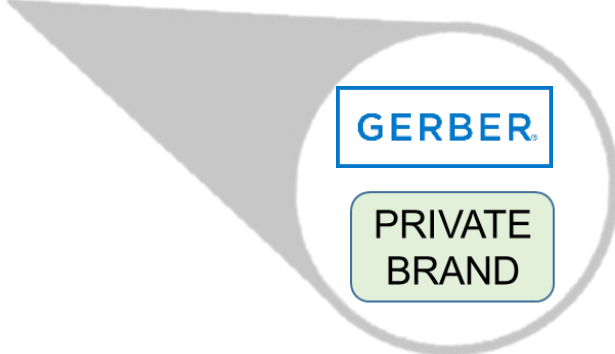
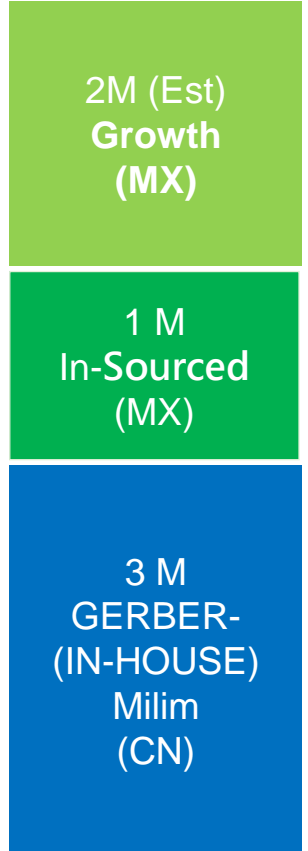
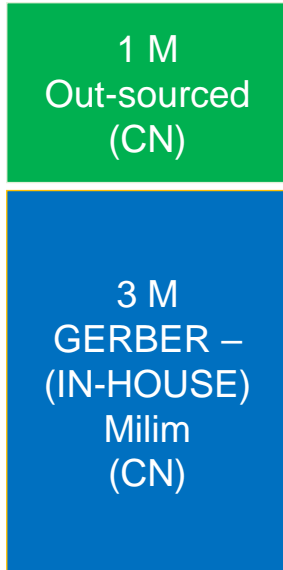
Business Strategy

INCREASED MANUFACTURE CAPACITY TO SUPPORT POTENTIAL GROWTH

BEFORE
VC capacity
4M Pieces



NOW
With GUMX
6M Pieces *



Completed asset acquisition and set up a Mexican subsidiary "GU Plumbing de Mexico S.A. de C.V." in Oct 2019 for Vitreous China products

* Estimated Maximum capacity

Q & A

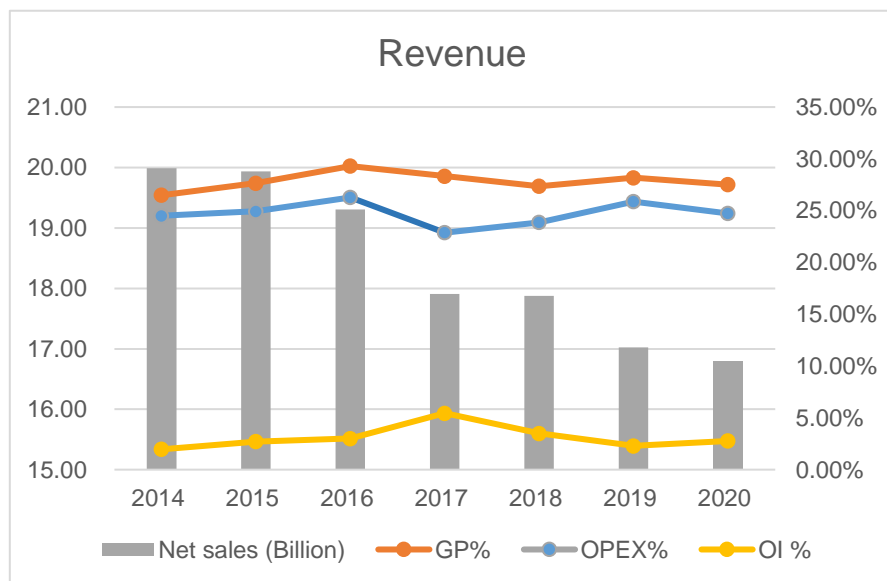


GERBER

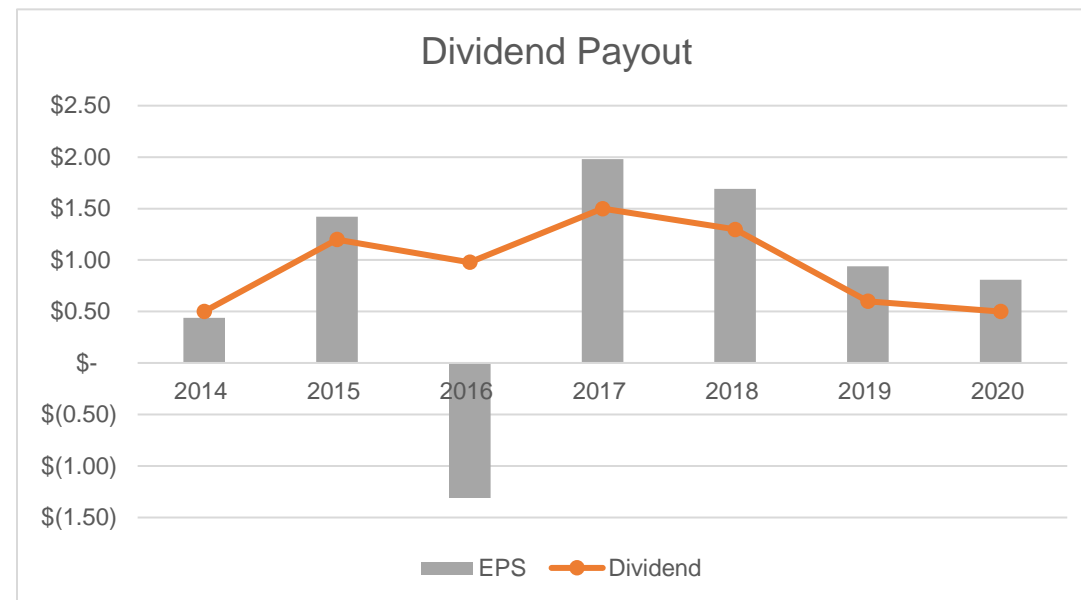
Financial Data

FINANCIAL DATA

NTD : Billion



NTD : Dollar



Year	2014	2015	2016	2017	2018	2019	2020	2021 Q1
Net Sales (billion)	19.99	19.94	19.3	17.91	17.88	17.02	16.78	5
GP%	26.50%	27.66%	29.31%	28.34%	27.37%	28.18%	27.52%	25.23%
OPEX%	24.52%	24.94%	26.29%	22.89%	23.87%	25.89%	24.75%	22.94%
OI%	1.98%	2.72%	3.01%	5.46%	3.50%	2.30%	2.77%	2.29%

Year	2014	2015	2016	2017	2018	2019	2020	2021 Q1
EPS (dollar)	0.4	1.42	(1.31)	1.98	1.69	0.94	0.81	0.15
Dividend (dollar)	0.55	1.2	0.98	1.5	1.3	0.6	0.5	
Payout ratio %	137%	85%	-	76%	77%	64%	62%	

Financial Data

COSOLIDATED INCOME STATEMENT (simplified) data

('000)	2014	2015	2016	2017	2018	2019	2020	2021Q1
Net Sales	19,987,526	19,937,099	19,304,125	17,910,124	17,879,120	17,023,426	16,775,209	5,002,093
Gross Profit	5,296,485	5,513,701	5,657,522	5,076,134	4,894,358	4,797,880	4,616,751	1,262,146
Operating expenses	4,900,585	4,971,442	5,075,584	4,098,787	4,268,243	4,406,824	4,151,272	1,147,647
Operating income	395,900	542,259	581,938	977,347	626,115	391,056	465,479	114,499
Non operating income	(93,300)	204,996	(860,537)	10,210	177,277	92,475	(819)	5,038
Income before tax	302,600	747,255	(278,599)	987,557	803,392	483,531	464,660	119,537
Income Tax	145,463	240,467	203,958	280,828	184,476	147,476	177,173	64,038
Net income after tax	157,137	506,788	(482,557)	706,729	618,916	336,055	287,487	55,499
Net income Attributeable to stockholder of the parent company	154,471	502,913	(463,027)	698,342	618,220	335,173	287,487	55,499

Financial Data

CONSOLIDATED BALANCE SHEET (simplified) DATA

NTD (' 000)	2014	2015	2016	2017	2018	2019	2020	2021Q1
Current Asset	11,772,970	11,226,041	10,035,597	10,249,528	9,975,744	9,589,522	11,094,398	10,278,364
Non Current Asset	4,918,450	4,769,845	3,316,748	3,031,748	2,837,437	6,260,322	5,736,345	5,813,842
Total Asset	16,691,420	15,995,886	13,352,345	13,281,276	12,813,181	15,849,844	16,830,743	16,092,206
Current liabilities	6,976,688	6,149,226	5,805,197	5,761,721	5,225,531	5,311,557	6,599,833	6,266,235
Non Current Liabilities	2,811,703	2,534,993	1,893,916	1,420,317	1,612,835	4,964,677	4,713,633	4,289,718
Total Liabilities	9,788,391	8,684,219	7,699,113	7,182,038	6,838,366	10,276,234	11,313,466	10,555,953
Total Capital	3,543,042	3,543,042	3,553,042	3,675,889	3,682,235	3,565,977	3,581,640	3,581,640
Additional paid-in capital	916,938	920,265	940,467	1,026,759	1,032,019	995,214	938,667	941,186
Total retained earnings	2,111,138	2,407,658	1,408,570	1,791,536	1,895,790	1,740,633	1,849,910	1,905,409
Total other components of equity	231,737	338,120	(285,914)	(470,533)	(526,207)	(728,214)	(852,940)	(891,982)
Treasury stock	-	-	(44,868)	-	(186,207)	-	-	-
Non- controlling interest	100,174	102,582	81,935	75,587	77,185	-	-	-
Total Equality	6,903,029	7,311,667	5,653,232	6,099,238	5,974,815	5,573,610	5,517,277	5,536,253
Debt to Equity ratio	142%	119%	136%	118%	114%	184%	205%	191%
Debt to Equity ratio (excl IFRS 16)						147%	168%	152%
Net Cash	(1,515,600)	(712,637)	400,558	162,501	598,366	(696,274)	(476,686)	(977,845)

* Net Cash = Cash and Cash Equivalents + financial asset measured at amortized cost - Loan (Short term, Long term and current portion of long-term loan)